Sports Central Strategic Plan

2020-2024





## Who we are

Sports Central is the Regional Sports Assembly for the Central Highlands. We deliver a range of programs and services to our members and the wider community to support sport and active recreation in all its forms.

# Our Mission & Purpose

To strengthen a Central Highlands sport and active recreation sector that promotes active and inclusive communities.



Our priority communities

**Sporting Clubs and Leagues** 

**Active Recreation Groups** 

**Community Sector Partners** 



# **Guiding Principles and Values**

Inclusion	Be genuine in our efforts to include and consider the needs of all of our community in what we do
Empowerment	Build the capacity of those we support as we strive for sustainable impact
Community	The needs of local people and the community are central to our purpose
Collaboration	Foster partnerships that strengthen our work and achieve the best results
Innovation	Be prepared to adapt and grow the way we work in order to achieve our outcomes
Integrity	Build trust in our organisation's work through strong culture and behaviors

# **Strategic Pillars**

**ORGANISATION** 

Business function and capacity focus

COMMUNITY IMPACT

Program and service outcome focus

STRONG & INCLUSIVE CLUBS, LEAGUES & FACILITIES	ACTIVE & HEALTHY COMMUNITIES
DEVELOPMENT & SUPPORT	PARTICIPATION
WELCOMING & INCLUSIVE	HEALTHY & SAFE COMMUNITIES

Strong and Inclusive Clubs, Leagues and Facilities



#### **Objective**

Local sport and active recreation organisations are stronger and more sustainable

- Ensure local organisations, administrators, coaches and officials have access to high quality services that meet their needs.
- Develop services offered to the local sector based on emerging trends and evidence of what the community needs.
- Establish partnerships with experts to provide tailored and accessible services to the sector.

# Community Impact Pillar Strong and Inclusive Clubs, Leagues and Facilities

## **Welcoming and Inclusive**

#### **Objective**

Local sport and active recreation organisations offer more environments and programs where everyone in the community is welcome and supported to participate.

- Promote and celebrate inclusion and diversity in sport and recreation across the Central Highlands.
- Offer services to the local sector that increase knowledge and skills to promote inclusion.
- Deliver initiatives that promote inclusion of specific cohorts and members of the community, including people with a disability and women and girls.
- Deliver programs and services that build the capacity of individuals in our community to be more involved in sport and active recreation

## **Active & Healthy Communities**



#### **Objective**

The local community is healthier and more active through participation in sport and active recreation

- Support the development of inclusive and/or tailored programs for people experiencing lower participation, including people with a disability, women and girls and young people.
- Support the development of programs and competitions to address gaps in a sports participation pathway.
- Support the development and delivery of community based programs that address local needs and demands.

### **Active & Healthy Communities**



#### **Objective**

Local sport and active recreation organisations promote healthier and safer programs and environments for their communities

- Deliver programs and services that promote healthy and safe sporting environments
- Build the capacity of individuals to promote knowledge and skills of healthy and safe sport.
- Establish partnerships with experts to provide tailored and accessible services to the sector.

# **Organisation Pillar**

OUR TEAM

BRAND AND

COMMUNICATIONS

STRONG FOUNDATIONS PARTNERSHIPS



#### **Objective**

Support our team to be their best, enjoy what they do and grow

- Develop and grow the capacity of our people to be their best
- Ensure support systems and processes are maintained to support our capacity
- Develop 'our' culture to ensure we continue to enjoy and thrive in our work



#### **Objective**

Ensure we operate an organisation that strives for good governance and evidence based practice.

- Develop systems and processes across our organisation that ensure we are effective and efficient.
- Grow the organisations capacity to deliver the services that our key stakeholders need.
- Embed good governance practice and culture across our organisation.
- Diversify our revenue streams to ensure sustainability of the organization.

#### **Brand and Communications**

#### **Objective**

Build the Sports Central profile and reach to support our work and share success

- Develop the brand of the organisation and the work we do
- Increase the reach and awareness of Sports Central
- Ensure consistent and high quality messaging of our programs and services
- Be a leading voice for our region's sport and active recreation community



#### **Objective**

Achieve the best possible community impact through collaboration with our community, partners and investors.

- Communicate our value proposition to partners and investors
- Strengthen and formalise our current partnerships and networks
- Identify opportunities for future growth in partnerships and investment.

